

LEADER OF THE COUNCIL
CABINET MEMBER APPOINTMENTS AND PORTFOLIOS

I, Councillor Rajbir Singh, Statutory Leader of Sandwell Council hereby confirm the Cabinet Portfolios and Cabinet Member appointments pursuant to the Local Government Act 2000(as amended), Local Government Public Involvement in Health Act 2007 (as amended) and associated Regulations with effect from 25 May 2021.

I confer all executive functions, powers and responsibilities falling within the scope of each Cabinet Portfolio to the respective Cabinet Member as detailed in Appendix 1 hereto (unless otherwise reserved to the Statutory Leader of the Council or the Cabinet or Council Officer under Appendix 1 and/or the Council's Executive's arrangements including the Scheme of Delegation to Officers). In the event that there is any dispute/ambiguity arising over the delegation/discharge of any executive functions, responsibilities and powers in respect of Appendix 1, the Statutory Leader shall resolve any such dispute/ambiguity.

	Cabinet Portfolios	Cabinet Member
1.	Strong and Resilient Communities	Cllr Maria Crompton (Deputy Leader)
2.	Best Start in Life	Cllr Karen Simms
3.	Connected and Accessible Sandwell	Cllr Jackie Taylor
4.	Finance, Council Sustainability and Transformation	Cllr Wasim Ali
5.	Governance and Democracy	Cllr Danny Millard
6.	Living and Ageing Well	Cllr Suzanne Hartwell
7.	Quality Homes and Thriving Neighbourhoods	Cllr Zahoor Ahmed
8.	Strong and Inclusive Economy	Cllr Iqbal Padda

Signed _____

Date: 25 May 2021

Councillor Rajbir Singh
Leader of the Council





<p>Leader of the Council: Cllr Rajbir Singh</p>	
<p style="text-align: center;">ONE COUNCIL ONE TEAM</p>	
<p>Scope</p> <ul style="list-style-type: none"> • Vision 2030 and Corporate Plan Delivery • Combined Authority • Strategic Partnerships • Devolution • Public Relations 	
<p>Key Portfolio Responsibilities</p> <p>To provide overall political leadership and strategic policy direction in relation to all executive functions, duties and responsibilities falling within this Portfolio scope (and all other Portfolios as required/necessary) to the Council, the Cabinet, Partners and Stakeholders as deemed appropriate by the Leader of the Council.</p> <p>To act as the Council’s principal spokesperson on Council policy and/or matters affecting the Borough or its citizens at local, regional, national and international level.</p> <p>Notwithstanding any delegations approved by the Leader of the Council in this Appendix or otherwise, to undertake and discharge all Executive duties and responsibilities, and exercise all Executive powers and authority, required or expected of the Leader of the Council in accordance with the Leader and Cabinet Executive form of governance.</p> <p>To provide Executive leadership to the Council and Executive on overall strategic and policy direction to deliver Vision 2030 and the Corporate Plan.</p> <p>To lead and provide direction on all matters relating to the Combined Authority (unless otherwise delegated or required).</p> <p>To co-ordinate and determine the Executive roles and responsibilities of Cabinet Members, Cabinet (inc. Cabinet Committees) and Officers (as necessary) in relation executive functions, powers and responsibilities.</p> <p>Where not otherwise reserved to the Council, a Committee of the Council or other body under the Local Authority Functions Regulations, or where authority has not been delegated to a Chief Officer and, in consultation with a relevant Cabinet Member, as necessary, to take the lead responsibility within the Executive for: -</p>	
<ul style="list-style-type: none"> • Overall responsibility for driving the delivery of Vision 2030 and 	<ul style="list-style-type: none"> • The Local Economic Partnership, Black Country Consortium, Midland Engine,

<p>Corporate Plan Priorities and Outcomes.</p> <ul style="list-style-type: none"> To develop and lead strategic partnership relationships and provide strategic community leadership for partners, residents and stakeholders. <p style="text-align: right;">Officer lead: Chief Executive</p>	<p>Association of Black Country Authorities including their inter-relationship with the functions of the Combined Authority, and any other strategic partnership(s) (not otherwise falling within another Cabinet Portfolio).</p> <p style="text-align: right;">Officer Lead: Chief Executive</p>
<ul style="list-style-type: none"> The strategic lead for delivering the Corporate Plan priorities in collaboration with partners in Sandwell and the wider region and nationally. <p style="text-align: right;">Officer lead: Chief Executive</p>	<ul style="list-style-type: none"> All executive functions, powers, duties and responsibilities falling within all other areas of service provision or activities of the Council which are not otherwise delegated/allocated to a Cabinet Member, the Cabinet (inc. any Cabinet Committee) or Officer. <p style="text-align: right;">Officer lead: Chief Executive</p>
<ul style="list-style-type: none"> The formulation of proposals and/or making recommendations, as required, in relation to the political management and/or decision-making structures/arrangements of the Council, including the Council's Constitution. <p style="text-align: right;">Officer Lead: Chief Executive Director of Law and Governance & Monitoring Officer</p>	<ul style="list-style-type: none"> Engagement in and making recommendations in relation to key civic and ceremonial functions, events and related matters. <p style="text-align: right;">Officer lead: Chief Executive Director of Law and Governance & Monitoring Officer</p>
<ul style="list-style-type: none"> The strategic lead for the development of and to represent the Council's interests in the Combined Authority. <p style="text-align: right;">Officer Lead: Chief Executive</p>	<ul style="list-style-type: none"> Press and media relations; communications; marketing and the image of the Council, including the development, promotion and marketing of public events. <p style="text-align: right;">Officer Lead: Chief Executive</p>
<ul style="list-style-type: none"> The strategic lead in maintaining the Council's interest in the economic development and regeneration of the Borough and the wider region, through the work of the Combined Authority, including the effectiveness and efficiency of transport. <p style="text-align: right;">Officer Lead: Chief Executive Director – Regeneration and Growth</p>	<ul style="list-style-type: none"> Any formal dispute resolution exercise/mechanism with Sandwell Children's Trust (as deemed necessary). <p style="text-align: right;">Officer Lead: Chief Executive</p>
<ul style="list-style-type: none"> The strategic lead for and oversight of the Council's shareholding in Birmingham Airport Holdings Limited. <p style="text-align: right;">Officer Lead: Chief Executive</p>	

Cabinet Member for Strong and Resilient Communities –

Cllr Maria Crompton (Deputy Leader of the Council)

Scope

 <p>QUALITY HOMES IN THRIVING NEIGHBOURHOODS</p>  <p>STRONG RESILIENT COMMUNITIES</p>	<ul style="list-style-type: none"> • Town and Neighbourhood Development and Working • Safer Neighbourhoods • Leisure and Recreation • Local Environment (inc. Waste and Streets Cleaning) • Emergency Planning and Resilience • Culture and Tourism • Regulatory Services (exc. Licensing)
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Key Portfolio Responsibilities

Unless otherwise delegated, to exercise all executive powers and authority, including the provision of political leadership and strategic policy direction, in relation to all executive functions, duties, powers and responsibilities falling within the scope and responsibilities of this Portfolio.

To act as the Council's principal spokesperson on Council policy and/or matters falling within the scope of this Portfolio affecting the Borough or its citizens at local, regional, national and international level as directed by the Leader of the Council.

To be the Executive lead with the Combined Authority in relation to all the functions, duties and responsibilities falling within this Portfolio.

Where not otherwise reserved to the Council, a Committee of the Council or other body under the Local Authority Functions Regulations, or where authority has not been delegated to a Chief Officer and, in consultation with a relevant Cabinet Member, as necessary, to take the lead responsibility within the Executive for:-

<ul style="list-style-type: none"> • The strategic delivery of Corporate Plan aims in collaboration with partners across Sandwell and the wider region. <p style="text-align: center;">Officer Lead: Director of Borough Economy</p>	<ul style="list-style-type: none"> • Community safety and the development and implementation of the Council's Community Safety policies. <p style="text-align: center;">Officer Lead: Director of Borough Economy</p>
<ul style="list-style-type: none"> • Emergency planning and civil resilience. <p style="text-align: center;">Officer Lead: Director of Public Health And Chief Executive and all other Directors as required</p>	<ul style="list-style-type: none"> • Sandwell local neighbourhood working and the co-ordination and delivery of services through a neighbourhood delivery model. <p style="text-align: center;">Officer Lead: Director of Borough Economy</p>
<ul style="list-style-type: none"> • Developing and implementing town working, cross-town working and town champions. <p style="text-align: center;">Officer Lead: Director of Borough Economy</p>	<ul style="list-style-type: none"> • Town management, tasking and cross-organisational service delivery at a town level. • Community Services, including community centres and shop mobility.

	<p>Officer Lead: Director of Borough Economy</p>
<ul style="list-style-type: none"> The Council's domestic violence agenda and related services. <p>Officer Lead: Director of Borough Economy Director of Adult Social Care Director of Public Health Director of Children and Education</p>	<ul style="list-style-type: none"> The improvement of the visual appearance of the Borough (the 'streetscene') to create a better place to live. <p>Officer Lead: Director of Borough Economy</p>
<ul style="list-style-type: none"> Environmental services including cleansing, grounds maintenance, and public conveniences. <p>Officer Lead: Director of Borough Economy</p>	<ul style="list-style-type: none"> The waste strategy and waste collection and disposal services, including the Council's direction and input to the integrated waste management contract. <p>Officer Lead: Director of Borough Economy</p>
<ul style="list-style-type: none"> Operational oversight of the countryside, nature reserves, parks, green spaces and visitors' centres within the Borough. <p>Officer Lead: Director of Borough Economy</p>	<ul style="list-style-type: none"> Sports and leisure including the Council's interests in, and the strategic direction of, the Council's oversight and input to the Sandwell Leisure Trust. <p>Officer Lead: Director of Borough Economy</p>
<ul style="list-style-type: none"> Oversight and delivery of the Commonwealth Games Aquatics Centre, Smethwick and other key leisure facilities within the Borough. <p>Officer Lead: Director of Borough Economy</p>	<ul style="list-style-type: none"> Policy and funding strategies for the voluntary and community sector, including applications for discretionary relief from national non-domestic rates. <p>Officer Lead: Director of Borough Economy</p>
<ul style="list-style-type: none"> The effective delivery of library and archive services within the Borough, <p>Officer Lead: Director of Borough Economy</p>	<ul style="list-style-type: none"> The development and commissioning of cultural and artistic opportunities and events in the Borough, support of the arts and heritage, including museums, art galleries, and archaeology. <p>Officer Lead: Director of Borough Economy</p>
<ul style="list-style-type: none"> Consumer Protection: Environmental Health Trading Standards 	<ul style="list-style-type: none"> Oversight and the effective delivery of Fleet Services. <p>Officer Lead: Director of Borough Economy</p>

<p>Officer Lead: Director of Borough Economy</p>	
<ul style="list-style-type: none"> • Celebrating citizenship. • Promoting community and resident recognition initiatives and celebrating significant achievement. <p>Officer Lead: Director of Borough Economy</p>	<ul style="list-style-type: none"> • Promoting and embedding community cohesion. <p>Officer Lead: Director of Borough Economy Director of Law and Governance & Monitoring Officer</p>
<ul style="list-style-type: none"> • With Partners, stakeholders, communities, promoting equality, inclusion and tolerance across the Borough, including through Contest and Prevent. <p>Officer Lead: Director of Borough Economy Director of Law and Governance & Monitoring Officer</p>	<ul style="list-style-type: none"> • Preventing violence and extremism; and working with Partners stakeholders and the public on local, regional and national related initiatives. <p>Officer Lead: Director of Borough Economy Director of Law and Governance & Monitoring Officer</p>
<ul style="list-style-type: none"> • Tackling Modern Day Slavery in all its forms – working with Partners stakeholders and the public on local, regional and national related initiatives. <p>Officer Lead: Director of Borough Economy</p>	

Cabinet Member for Best Start in Life: Cllr Karen Simms

Scope



THE BEST START IN
LIFE FOR CHILDREN
AND YOUNG PEOPLE

- Children Safeguarding
- Sandwell Children's Trust
- Corporate Parent
- Children's Commissioning
- Statutory Children Services
- Schools and Education
- Early Years, Children and Young People
- Engaging Young People
- Young Carers
- Adoption

Key Portfolio Responsibilities

Unless otherwise delegated, to exercise all executive powers and authority, including the provision of political leadership and strategic policy direction, in relation to all executive functions, duties, powers and responsibilities falling within the scope and responsibilities of this Portfolio.

To act as the Council's principal spokesperson on Council policy and/or matters falling within the scope of this Portfolio affecting the Borough or its citizens at local, regional, national and international level as directed by the Leader of the Council.

To be the Executive lead with the Combined Authority in relation to all the functions, duties and responsibilities falling within this Portfolio.

Where not otherwise reserved to the Council, a Committee of the Council or other body under the Local Authority Functions Regulations, or where authority has not been delegated to a Chief Officer and, in consultation with a relevant Cabinet Member, as necessary, to take the lead responsibility within the Executive for:-

- The strategic delivery of Corporate Plan aims in collaboration with partners across Sandwell and the wider region.

Officer lead: Director of Children and Education

- Schools and School Improvement.

Officer lead: Director of Children and Education

- The strategic overview and development of education provision within the Borough, including adult education, community and family learning.

Officer lead: Director of Children and Education

- Schools governing bodies and the making of new or amended Instruments and Articles of Government for schools.

Officer lead: Director of Children and Education

- The 14-19 year olds strategy and the determination of fees and charges in adult education.

- Improving educational attainment and school attendance.

<p>Officer lead: Director of Children and Education</p>	<ul style="list-style-type: none"> The development of and compliance with educational statutory requirements placed on the Council. Non-school attendance prosecutions. <p>Officer lead: Director of Children and Education</p>
<ul style="list-style-type: none"> SEND Commissioning. The provision of transport for children and young people with special education needs. <p>Officer lead: Director of Children and Education</p>	<ul style="list-style-type: none"> Early Years Partnership. <p>Officer lead: Director of Children and Education</p>
<ul style="list-style-type: none"> Detached Youth Work. The development and co-ordination of youth opportunities in the Borough, including The Sandwell Youth Service, and the Council's links with the Sandwell Youth Forum and the Youth Parliament. Developing the potential of children and young people through education, training, personal development and preparation for working life. <p>Officer Lead: Director of Children and Education</p>	<ul style="list-style-type: none"> Monitoring performance and strategic development of health visitors and school nurses in driving wellbeing of young persons. Promoting good health and health awareness in children and young people. <p>Officer Lead: Director of Children and Education Director of Public Health</p>
<ul style="list-style-type: none"> To provide leadership in relation to the Youth Offending Service. <p>Officer Lead: Director of Children and Education</p>	<ul style="list-style-type: none"> The safeguarding and social care needs of children and young people in the Borough. Protecting children, young people and families from harm. <p>Officer Lead: Director of Children and Education</p>
<ul style="list-style-type: none"> Provide leadership in relation to the Council's Corporate Parenting role. <p>Officer Lead: Director of Children and Education</p>	<ul style="list-style-type: none"> Leading the establishment and development of the Children's Strategic Commissioning Partnership. <p>Officer lead: Director of Children and Education</p>
<ul style="list-style-type: none"> To support the Council's statutory duties for the protection of children 	<ul style="list-style-type: none"> The Council's statutory requirements in relation to child and family poverty and in

<p>through the development and delivery of effective health care services for young people and a robust Children’s health agenda.</p> <p>Officer Lead: Director of Children and Education</p> <p>Director of Public Health</p>	<p>conjunction with the Cabinet Member for Quality Homes in Thriving Neighbourhoods welfare rights agenda, the development and co-ordination of the approach to child and family poverty across the Council and its partner organisations.</p> <p>Officer Lead: Director of Children and Education</p> <p>Director of Finance</p>
<ul style="list-style-type: none"> • In conjunction with the Cabinet Member for Living and Ageing Well, the development and delivery of services to enable the seamless transition of citizens from children’s social care to adults social care. <p>Officer Lead: Director of Children and Education</p> <p>Officer Lead: Director of Adult Social Care.</p>	<ul style="list-style-type: none"> • Children’s Trust Liaison. • The development and maintenance of effective partnership working relationship with the Children’s Trust. • Sandwell’s Children’s Trust including dispute resolution (in conjunction with the Leader as necessary). <p>Officer lead: Director of Children and Education</p>
<ul style="list-style-type: none"> • Adoption and fostering provision within the borough. <p>Officer Lead: Director of Children and Education</p>	

Cabinet Member for Connected and Accessible Sandwell:

Cllr Jackie Taylor

Scope



- Strategic Transport Connectivity
- Transport Infrastructure
- Transport Sustainability
- Highway Network Maintenance
- Road Safety
- Traffic and Parking Management
- Greener/Cleaner Transport
- Transport Environmental Policy
- Canals and Watercourses
- Strategic Flood Management

Key Portfolio Responsibilities

Unless otherwise delegated, to exercise all executive powers and authority, including the provision of political leadership and strategic policy direction, in relation to all executive functions, duties, powers and responsibilities falling within the scope and responsibilities of this Portfolio.

To act as the Council’s principal spokesperson on Council policy and/or matters falling within the scope of this Portfolio affecting the Borough or its citizens at local, regional, national and international level as directed by the Leader of the Council.

To be the Executive lead with the Combined Authority in relation to all the functions, duties and responsibilities falling within this Portfolio.

Where not otherwise reserved to the Council, a Committee of the Council or other body under the Local Authority Functions Regulations, or where authority has not been delegated to a Chief Officer and, in consultation with a relevant Cabinet Member, as necessary, to take the lead responsibility within the Executive for:-

- The delivery of Corporate Plan aims in collaboration with partners across Sandwell and the wider region.

Officer Lead: Director of Borough Economy
Director of Regeneration and Growth

- Transport Sustainability.
- Delivery of transport planning, the transport network and public infrastructure, for and within Sandwell and in the wider Combined Authority area, through both local and combined authority wide projects and initiatives

Officer Lead: Director of Regeneration and Growth
Director of Borough Economy

- Highways network management and maintenance.

Officer Lead: Director of Borough Economy


- Transport planning and delivery together with other local authorities and partners within the Black Country region (and beyond as necessary).

Officer Lead: Director of Regeneration and Growth

	Director of Borough Economy
<ul style="list-style-type: none"> Transport, vehicle and plant management, and the integration of transport services provided by Council services. <p style="text-align: right;">Officer Lead: Director of Borough Economy</p>	<ul style="list-style-type: none"> The efficient management of the following: <ul style="list-style-type: none"> Transport Levy Car parking and car parking enforcement Highway and street lighting Parking and road safety <p style="text-align: right;">Officer Lead: Director of Borough Economy</p>
<ul style="list-style-type: none"> Developing and embedding, in conjunction with the Cabinet Members for Living and Ageing Well Strong, Inclusive Economy, and Strong and Resilient Communities, opportunities and initiatives for the engagement and promotion of cycling, the canal network and walking in the Borough. <p style="text-align: right;">Officer Lead: Director of Public Health Director of Borough Economy Director of Regeneration and Growth</p>	<ul style="list-style-type: none"> Transport Environmental Policy. Developing and promoting greener/cleaner transport opportunities and initiatives, including: - <ul style="list-style-type: none"> Modal shift to public transport Reduction in vehicle emissions Reducing vehicle use Improving air quality within the Borough <p style="text-align: right;">Officer Lead: Director of Borough Economy Director of Public Health Director of Regeneration and Growth</p>
<ul style="list-style-type: none"> Winter (and other adverse weather) Network Resilience <p style="text-align: right;">Officer Lead: Director of Borough Economy</p>	<ul style="list-style-type: none"> Strategic flood and watercourse management. <p style="text-align: right;">Officer Lead: Director of Borough Economy</p>

Cabinet Member for Finance, Sustainability and Transformation:
CLlr Wasim Ali

Scope

	<ul style="list-style-type: none"> • Strategic Finance • Transformation and Change • Human Resources • Trade Union Liaison • Procurement • Internal and External Audit • Risk Management • Health and Safety • ICT & Digital • Revenue and Benefits • Performance Management Customer Contact and Experience • Communications Strategy • Media and Communications • Policy, Strategy and Research • Voluntary and Community Sector engagement • Complaints and Compliments • Transformation and Change
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Key Portfolio Responsibilities

Unless otherwise delegated, to exercise all executive powers and authority, including the provision of political leadership and strategic policy direction, in relation to all executive functions, duties, powers and responsibilities falling within the scope and responsibilities of this Portfolio.

To act as the Council’s principal spokesperson on Council policy and/or matters falling within the scope of this Portfolio affecting the Borough or its citizens at local, regional, national and international level as directed by the Leader of the Council.

To be the Executive lead with the Combined Authority in relation to all the functions, duties and responsibilities falling within this Portfolio.

Where not otherwise reserved to the Council, a Committee of the Council or other body under the Local Authority Functions Regulations, or where authority has not been delegated to a Chief Officer and, in consultation with a relevant Cabinet Member, as necessary, to take the lead responsibility within the Executive for:-

<ul style="list-style-type: none"> • The delivery of Corporate Plan aims in collaboration with partners across Sandwell and the wider region. <p style="text-align: right;">Officer Lead: Director of Finance</p>	<ul style="list-style-type: none"> • The strategic policy overview and co-ordination, in conjunction with the Leader of the Council, of all strategic partnering arrangements and Council-wide contracts entered into by the Council. <p style="text-align: right;">Officer Lead: Director of Finance Director of Law and Governance & Monitoring Officer</p>
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<ul style="list-style-type: none"> • Strategic budget setting and overall financial planning and investments, including: <ul style="list-style-type: none"> ○ Annual budget and Medium Term Financial Strategy, ○ Annual proposals on the Council Tax base and Council Tax levels ○ Technical accounting ○ Accounting and Reporting ○ Financial modelling ○ Treasury Management ○ Financial Investment Strategy <p style="text-align: right;">Officer Lead: Director of Finance</p>	<ul style="list-style-type: none"> • The procurement policy framework and financial rules/financial standing orders of the Council, including sustainable procurement. <p style="text-align: right;">Officer Lead: Director of Finance Director of Law and Governance & Monitoring Officer</p>
<ul style="list-style-type: none"> • Organisational development and human resource management. <p style="text-align: right;">Officer Lead: Director of Business Strategy and Change</p>	<ul style="list-style-type: none"> • Risk Management and Insurance. <p style="text-align: right;">Officer Lead: Director of Finance</p>
<ul style="list-style-type: none"> • Protecting the Council's interests: <ul style="list-style-type: none"> ○ When acting as the accountable body for schemes/projects funded by external funding streams with the exception of matters agreed under the authority delegated to a combined authority; ○ In the financial control and management of trust funds and charities of which the Council is a trustee; ○ In the governance of partnerships. <p style="text-align: right;">Lead Officer: Director of Finance Director of Law and Governance & Monitoring Officer</p>	<ul style="list-style-type: none"> • Information Communication Technology (ICT). <p style="text-align: right;">Lead Officer: Director of Business Strategy and Change</p>
<ul style="list-style-type: none"> • The Council's Digital Agenda, its development and implementation across the Council. <p style="text-align: right;">Lead Officer: Director of Business Strategy and Change</p>	<ul style="list-style-type: none"> • Internal and external audit functions. <p style="text-align: right;">Lead Officer: Director of Finance</p>
<ul style="list-style-type: none"> • The overview and co-ordination of the delivery of the Revenue and Benefits service and associated matters. 	<ul style="list-style-type: none"> • Joint Consultative Panel and Trade Union liaison on behalf of the Council.

<p>Lead Officer: Director of Finance</p>	<p>Lead Officer: Director of Business Strategy and Change</p>
<ul style="list-style-type: none"> Health and Safety <p>Lead Officer: Director of Business Strategy and Change</p>	<ul style="list-style-type: none"> Transformation and Change – Driving, co-ordinating and embedding improvements across the Council. Performance Management – development of and embedding a strong performance management culture, framework and approach across the Council. Corporate Improvement – co-ordinating and implementing robust, best practice corporate improvements <p>Lead Officer: Director of Business and Strategy</p>
<ul style="list-style-type: none"> Development of the Council's relationship with partner organisations, employers and high-profile citizens. <p>Officer Lead: Chief Executive Lead Officer: Director of Business and Strategy</p>	<ul style="list-style-type: none"> Oversight and improvement of Customer Contact. <p>Lead Officer: Director of Business and Strategy</p>
<ul style="list-style-type: none"> Customer Insight – working across the Council gathering key information to help inform improvements, direction of travel and outcomes. <p>Lead Officer: Director of Business and Strategy</p>	<ul style="list-style-type: none"> Development and embedding a Communication Strategy Management and oversight of Media and Communications, including: <ul style="list-style-type: none"> Public Relations Branding and Marketing Shows and Event Management <p>Lead Officer: Director of Business and Strategy</p>
<ul style="list-style-type: none"> With Partners, stakeholders, communities, promote equality, inclusion and tolerance across the Borough, including through Contest and Prevent. <p>Lead Officer: Director of Business and Strategy Director of Law and Governance</p>	<ul style="list-style-type: none"> Supporting the Cabinet Member for Finance, Sustainability and Transformation with regards to delivering Council transformation and change projects and programmes (inc. Corporate Performance) <p>Lead Officer: Director of</p>

& Monitoring Officer	Business and Strategy
<ul style="list-style-type: none"> • Policy, Strategy and Research – advising and supporting the development and revision of Council strategies and policies across the Council through effective research, engagement and insight. <p style="text-align: right;">Lead Officer: Director of Business and Strategy</p>	<ul style="list-style-type: none"> • Peer Review Management – key liaison with the LGA Peer Review team, other stakeholders and oversight of submissions and co-ordination of the review. <p style="text-align: right;">Lead Officer: Director of Business and Strategy</p>
<ul style="list-style-type: none"> • Customer Experience – developing, embedding and improving the customer experience. • Customer Compliments and Complaints – promoting successes and ensuring lessons are learned. • FOI and SARs Performance Monitoring <p style="text-align: right;">Lead Officer: Director of Business and Strategy Director and Law and Governance & Monitoring Officer</p>	<ul style="list-style-type: none"> • Voluntary and Community Sector Engagement and Liaison – promoting and embedding strong engagement and communication in relation to wider Corporate Plan initiatives and outcomes. <p style="text-align: right;">Lead Officer: Director of Business and Strategy</p>
<ul style="list-style-type: none"> • Housing and Local Government Ombudsman Management and Liaison <p style="text-align: right;">Lead Officer: Director of Business and Strategy Director and Law and Governance & Monitoring Officer</p>	

Cabinet Member for Governance and Democracy:

Cllr Danny Millard

Scope



- Law and Governance
- Democracy
- Registration Services
- Licensing
- Equality, Inclusion and Diversity

Key Portfolio Responsibilities

Unless otherwise delegated, to exercise all executive powers and authority, including the provision of political leadership and strategic policy direction, in relation to all executive functions, duties, powers and responsibilities falling within the scope and responsibilities of this Portfolio.

To act as the Council's principal spokesperson on Council policy and/or matters falling within the scope of this Portfolio affecting the Borough or its citizens at local, regional, national and international level as directed by the Leader of the Council.

To be the Executive lead with the Combined Authority in relation to all the functions, duties and responsibilities falling within this Portfolio.

Where not otherwise reserved to the Council, a Committee of the Council or other body under the Local Authority Functions Regulations, or where authority has not been delegated to a Chief Officer and, in consultation with a relevant Cabinet Member, as necessary, to take the lead responsibility within the Executive for:-

<ul style="list-style-type: none"> • The delivery of Corporate Plan aims in collaboration with partners across Sandwell and the wider region. <p style="text-align: center;">Officer Lead: Director of Law and Governance & Monitoring Officer</p>	<ul style="list-style-type: none"> • Ensure the effective governance of the Council. • Effective oversight and delivery of: <ul style="list-style-type: none"> ○ Legal Services. ○ Corporate governance. ○ Information governance. <p style="text-align: center;">Officer Lead: Director of Law and Governance & Monitoring Officer</p>
<ul style="list-style-type: none"> • Civic and Member Services – Effective oversight and delivery of civic and ceremonial functions, events and related matters. • Driving, embedding and promoting Member development and the provision of support and services to members of the Council. • Oversight of key civic and ceremonial functions, events and related matters. 	<ul style="list-style-type: none"> • Democratic Services – ensuring the effective oversight, administration and support of the democratic function: <ul style="list-style-type: none"> ○ Decision-making ○ Committee Administration ○ Constitutional Oversight ○ School Admission Appeals ○ Supporting the Ethical Framework

Officer Lead: Director of Law and Governance & Monitoring Officer	Officer Lead: Director of Law and Governance & Monitoring Officer
<ul style="list-style-type: none"> • Elections – Supporting the effective delivery of the following elections: <ul style="list-style-type: none"> ○ General ○ Local ○ PCC ○ WMCA ○ Referenda (inc. BID ballots) <p style="text-align: center;">Officer Lead: Returning Officer (inc ARO) Director of Law and Governance & Monitoring Officer</p> 	<ul style="list-style-type: none"> • Electoral Registration – Supporting the effective engagement and participation relation to electoral matters. <p style="text-align: right;">Officer Lead: Electoral Registration Officer Director of Law and Governance & Monitoring Officer</p>
<ul style="list-style-type: none"> • Registration Services: - Supporting the effective delivery of: <ul style="list-style-type: none"> ○ Registrars ○ Cemeteries and Crematoria services ○ Coroners Service ○ Citizenship ceremonies <p style="text-align: center;">Officer Lead: Director of Law and Governance & Monitoring Officer</p> 	<ul style="list-style-type: none"> • The development and implementation of the Council’s Equality, Inclusion and Diversity Policy and Equality Objectives. <p style="text-align: right;">Officer Lead: Director of Law and Governance & Monitoring Officer</p>
<ul style="list-style-type: none"> • The delivery of all aspects of the Council’s equality, inclusion and diversity agenda and duties. <p style="text-align: center;">Officer Lead: Director of Law and Governance & Monitoring Officer Chief Executive and all other Directors</p> 	<ul style="list-style-type: none"> • The Information Commissioner’s Office Liaison • Supporting the Council’s Senior Information Risk Owner (SIRO) and Data Protection Officer (DPO) in discharging their respective duties and responsibilities. <p style="text-align: right;">Officer Lead: Director of Law and Governance & Monitoring Officer</p>
<ul style="list-style-type: none"> • Liaison with the Office of Surveillance Commissioners re: Regulation of Investigatory Powers. <p style="text-align: center;">Officer Lead: Director of Law and Governance & Monitoring Officer</p> 	<ul style="list-style-type: none"> • In conjunction with the Leader, liaison with the Local Government Association. <p style="text-align: right;">Lead Officer: Chief Executive Director of Law and Governance & Monitoring Officer</p>
<ul style="list-style-type: none"> • Policy direction and development for the following licensing regimes for which the Council is the designated Authority and 	

the application of executive functions relating to licensing:

- Licensing (relating to alcohol)
- Hackney Carriage and Private Hire Taxis
- Gambling

Officer Lead: Director of
Law and Governance
& Monitoring Officer

Cabinet Member for Living and Ageing Well:

Cllr Suzanne Hartwell

Scope



PEOPLE
LIVE WELL
AND AGE
WELL

- Adult Social Care
- Vulnerable Adults and Safeguarding
- Public Health and Wellbeing
- Carers
- Liberty Protection

Key Portfolio Responsibilities

Unless otherwise delegated, to exercise all executive powers and authority, including the provision of political leadership and strategic policy direction, in relation to all executive functions, duties, powers and responsibilities falling within the scope and responsibilities of this Portfolio.

To act as the Council's principal spokesperson on Council policy and/or matters falling within the scope of this Portfolio affecting the Borough or its citizens at local, regional, national and international level as directed by the Leader of the Council.

To be the Executive lead with the Combined Authority in relation to all the functions, duties and responsibilities falling within this Portfolio.

Where not otherwise reserved to the Council, a Committee of the Council or other body under the Local Authority Functions Regulations, or where authority has not been delegated to a Chief Officer and, in consultation with a relevant Cabinet Member, as necessary, to take the lead responsibility within the Executive for:-

- The strategic delivery of Corporate Plan aims in collaboration with partners across Sandwell and the wider region.

Officer lead: Director of Adult Social Care
Director of Public Health

- Meeting the social care needs of adults in the Borough and looking after people in later life.

Officer lead: Director of Adult Social Care
Director of Public Health

- Support the Cabinet Member for Strong and Resilient Communities, in relation to the Council's domestic violence agenda and related services.

Officer Lead: Director of Borough Economy
Director of Adult Social Care
Director of Public Health
Director of Children and Education

- Safeguarding of vulnerable adults.

Officer Lead: Director of Adult Social Care

- The promotion of public health in everyday service delivery across the

- The Council's prevention strategy for vulnerable adults.

<p>Council and the integration of public health services within the Council.</p> <p style="text-align: right;">Officer Lead: Director of Public Health</p>	<ul style="list-style-type: none"> • Ensuring liberty protections are in place, applied and maintained. <p style="text-align: right;">Officer Lead: Director of Adult Social Care</p>
<ul style="list-style-type: none"> • Health improvement and the eradication of health inequalities, including through collaborative and partnership working throughout the Borough and on a regional and national footprint. <p style="text-align: right;">Officer Lead: Director of Public Health</p>	<ul style="list-style-type: none"> • Delivery of adult social care provision within the Borough, including the development of effective relationships with adults in need of social care, their carers and with providers of adult social care services. <p style="text-align: right;">Officer lead: Director of Adult Social Care</p>
<ul style="list-style-type: none"> • The promotion of public health and Wellness (including the Prevention Agenda) by: <ul style="list-style-type: none"> • Mental health commissioning • Health awareness • Healthy lifestyles Healthy environment • Drugs awareness, prevention and treatment <p style="text-align: right;">Lead Officer: Director of Public Health</p>	<ul style="list-style-type: none"> • Home meals support services and access to healthy eating for vulnerable citizens. <p style="text-align: right;">Officer lead: Director of Adult Social Care</p>
<ul style="list-style-type: none"> • Representing the Executive in the work of the Health and Wellbeing Board. <p style="text-align: right;">Officer lead: Director of Adult Social Care Director of Public Health</p>	<ul style="list-style-type: none"> • Strategic and operational health partnership working between the Council and the wider health economy and community, through: - <ul style="list-style-type: none"> • the delivery of integrated health and well-being services • Primary Care Networks • Joint Health and Social Care commissioning arrangements. <p style="text-align: right;">Officer lead: Director of Adult Social Care Director of Public Health</p>
<ul style="list-style-type: none"> • Developing the Council's approach to whole life services for people with 	<ul style="list-style-type: none"> • In conjunction with the Cabinet Member for Best Start in Life, the development and delivery of services to effect the seamless

<p>lifelong disabilities and learning disabilities.</p> <p>Officer lead: Director of Adult Social Care Director of Public Health Director of Children and Education</p>	<p>transition of citizens from children’s social care to adult social care.</p> <p>Officer lead: Director of Adult Social Care Director of Children and Education</p>
<ul style="list-style-type: none"> Services for the provision of aids, adaptations and home support. <p>Officer lead: Director of Adult Social Care</p>	<ul style="list-style-type: none"> Developing and implementing all necessary and proportionate health protection measures (including preventative), practices and procedures to ensure the health, safety and well-being of all people within the Borough against all chemical, biological, nuclear hazards and the like. <p>Officer lead: Director of Public Health</p>

**Cabinet Member for Quality Homes and Thriving Neighbourhoods –
Cllr Zahoor Ahmed**

Scope



QUALITY HOMES
IN THRIVING
NEIGHBOURHOODS

- Housing Strategy
- Housing Development
- Council Housing Stock
- Private Sector Housing
- Strategic Housing
- Housing Support
- Welfare Rights
- Markets

Key Portfolio Responsibilities

Unless otherwise delegated, to exercise all executive powers and authority, including the provision of political leadership and strategic policy direction, in relation to all executive functions, duties, powers and responsibilities falling within the scope and responsibilities of this Portfolio.

To act as the Council's principal spokesperson on Council policy and/or matters falling within the scope of this Portfolio affecting the Borough or its citizens at local, regional, national and international level as directed by the Leader of the Council.

To be the Executive lead with the Combined Authority in relation to all the functions, duties and responsibilities falling within this Portfolio.

Where not otherwise reserved to the Council, a Committee of the Council or other body under the Local Authority Functions Regulations, or where authority has not been delegated to a Chief Officer and, in consultation with a relevant Cabinet Member, as necessary, to take the lead responsibility within the Executive for:-

<ul style="list-style-type: none"> • The delivery of Corporate Plan aims in collaboration with partners across Sandwell and the wider region. <p style="text-align: center;">Officer Lead: Director of Housing</p>	<ul style="list-style-type: none"> • Housing conditions in the private sector and the Housing Agency Service, including improvement, clearance and association enforcement. <p style="text-align: center;">Officer Lead: Director of Housing</p>
<ul style="list-style-type: none"> • Support the Cabinet Member for Strong and Inclusive Economy with public and private sector housing development. <p style="text-align: center;">Officer Lead: Director of Regeneration and Growth Director of Housing</p>	<ul style="list-style-type: none"> • The development and implementation of Selective Licensing Schemes across the Borough. <p style="text-align: center;">Officer Lead: Director of Housing</p>
<ul style="list-style-type: none"> • The development, implementation and review of local housing strategy, all housing policies and neighbourhood housing plans, including private sector housing in collaboration with stakeholders. 	<ul style="list-style-type: none"> • A collaborative, multi partnership approach to tackling and dealing with homelessness. <p style="text-align: center;">Officer Lead: Director of Housing</p>

<ul style="list-style-type: none"> • Sandwell Local. <p style="text-align: center;">Officer Lead: Director of Housing Director of Regeneration and Growth</p>	
<ul style="list-style-type: none"> • Supporting the strategic direction of the Council's interests in relation to the development and delivery of housing of all types and tenures, including transient groups and unauthorised encampments. <p style="text-align: center;">Officer Lead: Director of Regeneration and Growth</p>	<ul style="list-style-type: none"> • The direction for and delivery of the Council's investment in and management responsibilities for the authority's housing stock, including: <ul style="list-style-type: none"> ○ Maintenance ○ DFGs (home improvement agency) ○ Repairs and maintenance ○ Housing allocations ○ Rent management <p style="text-align: right;">Officer Lead: Director of Housing</p>
<ul style="list-style-type: none"> • Supporting the development and implementation of different housing delivery mechanisms in collaboration with the development industry and local housing providers. <p style="text-align: center;">Officer Lead: Director of Regeneration and Growth Officer Lead: Director of Housing</p>	<ul style="list-style-type: none"> • Resettlement Programme <p style="text-align: right;">Officer Lead: Director of Housing</p>
<ul style="list-style-type: none"> • Private Sector Housing – <ul style="list-style-type: none"> ○ Advice and assistance ○ HMOs <p style="text-align: center;">Officer Lead: Director of Housing</p>	<ul style="list-style-type: none"> • Delivering and providing direction, in conjunction with the Cabinet Member for Best Start in Life, in respect of the Council's welfare rights and anti-poverty strategy. <p style="text-align: right;">Officer Lead: Director of Housing</p>
<ul style="list-style-type: none"> • Markets and market management • Street trading <p style="text-align: center;">Officer Lead: Director of Borough Economy</p>	

Cabinet Member for Strong and Inclusive Economy:

Cllr Iqbal Padda

Scope



A STRONG AND
INCLUSIVE
ECONOMY

- Community Wealth
- Prosperity: Regeneration and Growth
- Climate Change
- Sustainable Economic and Environmental Policy and Development
- Inward Investment and Urban Design
- Strategic Land and Assets
- Strategic and Development Planning
- Housing Delivery
- Visitor Economy
- Employment and Skills
- Business Support

Key Portfolio Responsibilities

Unless otherwise delegated, to exercise all executive powers and authority, including the provision of political leadership and strategic policy direction, in relation to all executive functions, duties, powers and responsibilities falling within the scope and responsibilities of this Portfolio.

To act as the Council's principal spokesperson on Council policy and/or matters falling within the scope of this Portfolio affecting the Borough or its citizens at local, regional, national and international level as directed by the Leader of the Council.

To be the Executive lead with the Combined Authority in relation to all the functions, duties and responsibilities falling within this Portfolio.

Where not otherwise reserved to the Council, a Committee of the Council or other body under the Local Authority Functions Regulations, or where authority has not been delegated to a Chief Officer and, in consultation with a relevant Cabinet Member, as necessary, to take the lead responsibility within the Executive for:-

- The delivery of Corporate Plan aims in collaboration with partners across Sandwell and the wider region.

Officer Lead: Director of
Regeneration and Growth

- Strategic asset management planning and alignment across the Council.

Officer Lead: Director of
Regeneration and Growth

- The development and delivery of the Sandwell Regeneration and Inclusive Growth Deal as a cross-council initiative and in collaboration with key stakeholders in the borough.

Officer Lead: Director of
Regeneration and Growth

- The policy direction for countryside management, nature reserves, parks, green spaces and visitors' centres.
- The declaration and making of all clearance areas, permitted development rights and the designation of conservation areas, areas of

	<p>archaeological interest, nature reserves, green spaces and parks.</p> <p>Officer Lead: Director of Borough Economy Director of Regeneration and Growth</p>
<ul style="list-style-type: none"> The development, overview and co-ordination of the delivery of the Council's Corporate Landlord Service. <p>Officer Lead: Director of Regeneration and Growth</p>	<ul style="list-style-type: none"> Strategic town planning, including development control and building regulation, the development of planning policy, supplementary planning guidance and regional planning guidance. <p>Officer Lead: Director of Regeneration and Growth</p>
<ul style="list-style-type: none"> Developing the community wealth agenda Establishing and implementing a Borough wide community wealth model. Develop and embedding community wealth initiatives <p>Officer Lead: Director of Regeneration and Growth</p>	<ul style="list-style-type: none"> Identifying wealth creators within the Borough. Promoting prosperity across the Borough by providing leadership and efficient, coordinated management of the following: <ul style="list-style-type: none"> Town centres and high streets Promoting Enterprise Events and promotions – for business <p>Officer Lead: Director of Regeneration and Growth</p>
<ul style="list-style-type: none"> Leading on public and private sector housing development. <p>Officer Lead: Director of Regeneration and Growth Director of Housing</p>	<ul style="list-style-type: none"> Leading on the strategic direction of the Council's interests in relation to the development and delivery of housing of all types and tenures, including transient groups and unauthorised encampments. <p>Officer Lead: Director of Regeneration and Growth</p>
<ul style="list-style-type: none"> Leading on the development and implementation of different housing delivery mechanisms in collaboration with the development industry and local housing providers. <p>Officer Lead: Director of Regeneration and Growth</p>	<ul style="list-style-type: none"> The development of proposals to stimulate tourism and visitor economy of the Borough. <p>Officer Lead: Director of Regeneration and Growth</p>
<ul style="list-style-type: none"> The strategic delivery of Corporate Plan Aims in collaboration with partners across Sandwell and the wider region. 	<ul style="list-style-type: none"> The development of links with the local business community and skills/worklessness agencies and regional and national employment

<p>Officer Lead: Director of Regeneration and Growth</p>	<p>organisations, agencies and associations.</p> <ul style="list-style-type: none"> The development and delivery of local skills initiatives in collaboration with local businesses and skills agencies. <p>Officer Lead: Director of Regeneration and Growth</p>
<ul style="list-style-type: none"> Supporting local businesses to grow, invest, train to become stronger local employers. The development and delivery of local skills initiatives in collaboration with local businesses and skills agencies. <p>Officer Lead: Director of Regeneration and Growth</p>	<ul style="list-style-type: none"> In support of the Leader, delivering the following for and within Sandwell and in the wider Combined Authority area, through both local and combined authority wide projects and initiatives: <ul style="list-style-type: none"> The achievement of an increasingly skilled workforce and the creation of jobs; The maximisation of employment, training and local business opportunities. <p>Officer Lead: Director of Regeneration and Growth</p>
<ul style="list-style-type: none"> Building productive working relationships with the major employers in the borough. <p>Officer Lead: Director of Regeneration and Growth</p>	<ul style="list-style-type: none"> The development and management of Apprenticeships and the Apprenticeship Levy. Work experience for Young People. <p>Officer Lead: Director of Regeneration and Growth Director of Children and Education</p>
<ul style="list-style-type: none"> Independent Advice and Guidance for Young People to support routes into employment. <p>Officer Lead: Director of Regeneration and Growth Director of Children and Education</p>	<ul style="list-style-type: none"> Promoting and embedding, in conjunction with the Cabinet Member for Governance and Democracy, the Equalities Agenda (inc. equal opportunities for all) in all aspects of education, skills and employment within the Borough. <p>Officer Lead: Director of Regeneration and Growth Director of Children and Education Director of Law and Governance & Monitoring Officer</p>
<ul style="list-style-type: none"> Lifelong Learning: The development of opportunities for upskilling adults 	<ul style="list-style-type: none"> The strategic delivery of Corporate Plan Aims in collaboration with partners across Sandwell and the wider region.

<p>and through targeted use of the Area Education budget</p> <p>Officer Lead: Director of Regeneration and Growth Director of Children and Education Director of Adult Social Care</p>	<p>Officer Lead: Director of Regeneration and Growth</p>
<ul style="list-style-type: none"> • Climate Change strategic and policy development • Implementation of climate change indicatives, proposals and programmes. <p>Officer Lead: Director of Regeneration and Growth</p>	