

**Sandwell Health and Wellbeing Board**  
**25<sup>th</sup> July 2019**

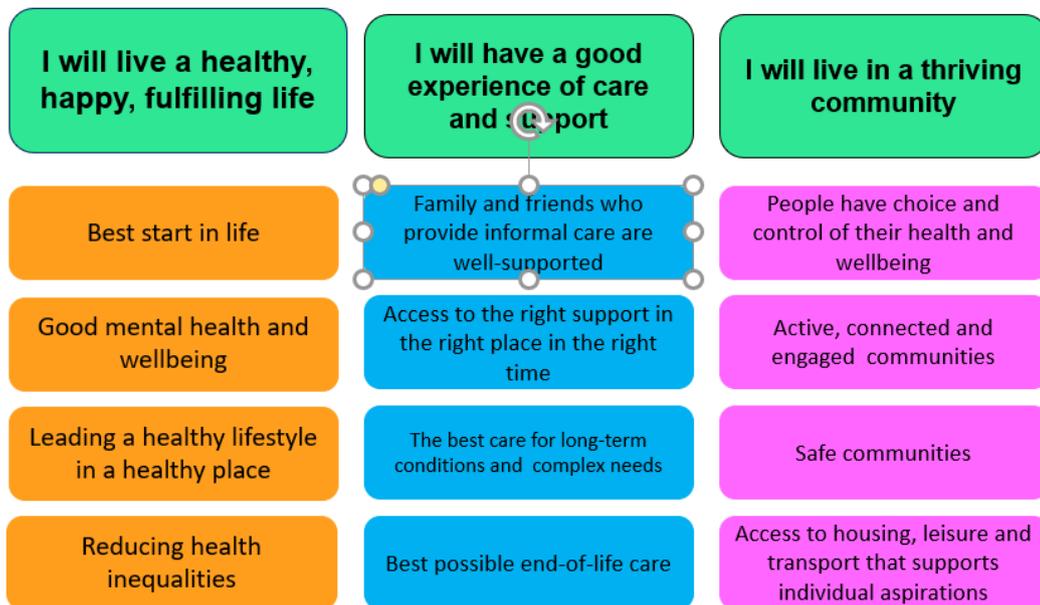
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|---------------------------------|---|
| <b>Report Topic:</b>            | <b>Revised Outcomes Framework (Future of health and care commissioning and provision in Sandwell)</b>   |
| <b>Contact Officer:</b>         | <p><b>Sharon Liggins</b><br/>Chief Operating Officer<br/>Sandwell and West Birmingham CCG</p> <p><b>Chris Guest</b><br/>Service Manager –Integration and Prevention<br/>Sandwell Metropolitan Borough Council</p>   |
| <b>Link to board priorities</b> | <p>Please include in your report how your work links to one or more of our board priorities:</p> <ol style="list-style-type: none"> <li><b>1. We will help keep people healthier for longer</b></li> <li><b>2. We will help keep people safe and support communities</b></li> <li><b>3. We will work together to join up services</b></li> <li><b>4. We will work closely with local people, partners and providers of services</b></li> </ol>  |
| <b>Purpose of Report:</b>       | Consideration and approval of the Health and Wellbeing board to adopt the co-produced Outcomes Framework for Sandwell   |
| <b>Recommendations</b>          | It is recommended that the Board agree the Outcomes Framework, subject to any suggested amendments at today's meeting, for adoption from April 2020.  |
| <b>Key Discussion points:</b>   | <ul style="list-style-type: none"> <li>• The Outcomes Framework has been developed to operate as a shared framework in response to the individually agreed priorities of multiple health and social care organisations operating across the very same system.</li> <li>• Adoption of a shared Outcomes Framework, with statutory and third sector organisations (covering both health and social care need), working on shared priorities will support the realisation of all of the board priorities.</li> </ul> |

| <b>Implications (e.g. Financial, Statutory etc)</b>  |  |
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| <p>There are no specific implications beyond those already discussed and agreed by the Board during previous discussions at Sandwell Health and Wellbeing Board (17<sup>th</sup> January 2019 and 14<sup>th</sup> March 2019). Adoption of a shared Outcomes Framework would potentially allow much closer alignment of health and care commissioning, subject to the agreement of the Board. Further information on the recalculation of financial flow to ensure appropriate and fair funding is applied to the Outcomes Framework in Sandwell remains as previously identified.</p> |  |
| <p><b>What engagement has or will take place with people, partners and providers?</b></p>  | <ul style="list-style-type: none"> <li>• Early versions of the framework were developed with representatives from the voluntary and community sector</li> <li>• An event took place with the public in order to influence:               <ul style="list-style-type: none"> <li>- The structure of the original framework</li> <li>- The metrics contained within</li> </ul> </li> <li>• To date it has been discussed with other commissioner and provider organisations throughout development.</li> <li>• This includes:               <ul style="list-style-type: none"> <li>- Healthy Lives Partnership Board</li> <li>- Sandwell Health and Wellbeing Board</li> <li>- Sandwell Care Alliance</li> </ul> </li> </ul> |

## 1. Background

- 1.1. This paper is further to the previously reported position of the draft version Outcomes Framework, as discussed at a previous Health and Wellbeing Board on 14<sup>th</sup> March 2019.
- 1.2. The Outcomes Framework as presented today is a co-produced document, between Sandwell and West Birmingham CCG (SWBCCG) and Sandwell Metropolitan Borough Council (SMBC).
- 1.3. The Outcomes Framework has been developed to operate as a shared framework in response to the individually agreed priorities of multiple health and social care organisations operating across the very same system.
- 1.4. Whilst each health and social care organisation has a specific function, there is frequently overlap in the priority areas set by each designated organisation.
- 1.5. The outcomes framework is aligned to other strategic priorities and approaches including:
  - HWB Priorities
    - 1 – We will help people stay healthier for longer
    - 2 – We will help keep people safe and support communities
    - 3 – We will work together to join up services
    - 4 – We will work closely with local people, partners and providers of services
  - Sandwell's 2030 Vision
  - NHS 10 year plan
  - Black Country STP footprint
- 1.5. It has been structured in to a thematic approach. There are three thematic areas within this revised framework, namely;
  - I will live a healthy, happy, fulfilling life
  - I will have a good experience of care and support
  - I will live in a thriving community
- 1.6. Contained within each of these three thematic areas are 4 high level ambitions selected to shape healthy, happy lives with the best possible services, whilst living in a thriving community. These are;

## Outcomes Framework



- 1.7. As per the previously agreed draft version of the Outcome Framework, there are a series of metrics that will be used as proxy measures to collectively illustrate any changes to these ambitions.
- 1.8. To evidence progression and/or any shift in performance in any of these areas, sitting within each thematic area are a number of metrics. These metrics will be utilised on a 'pick and mix' basis, namely the drawing on the appropriate measures for each separate initiative to be undertaken at the point at which it is started.
- 1.9. Three areas have been identified between member officers of both SWBCCG and SMBC for suggested prioritisation by Sandwell Health and Wellbeing Board.
- 1.10. These priority areas were selected following the creation of a series of Network Benefit Maps' (Logic Models). This allowed the easy identification of those areas where greatest benefit could be achieved for the population of Sandwell as a starting point from the launch of the framework.

1.11. The areas suggested for prioritization are:

### Three Priority Areas



1.12. Each of the 3 proposed priority areas identified above has a small number of metrics selected to sit underneath them (which were taken from the suite of metrics available) to show progression in these areas.

1.13. Each of the metrics selected to show progression in these areas either has, or will have;

1.13.1. **Baseline information**

This is the latest reported position in the particular area of measurement

1.13.2. **Benchmarking information**

This is the baseline information (1.13.1.) set against the latest reported position of;

1.13.2.1. *Wolverhampton* – This area was selected as it appears in the respective peer groups for reporting for each the CCG, Acute Trust *and* Local Authority.

1.13.2.2. *West Midlands* – This was selected as a regional benchmark

1.13.2.3. *England* – This was selected to give context as to the national picture.

1.13.3. **Counterfactual information included over the initial 5 year duration.**

This information is a continuation of the current trend lines for each measure to illustrate likely progression over the next five years if interventions, above and beyond current provision, are not made.

1.13.4. **Provisional 5-year improvement trajectory**

These 5-year improvement trajectories which should be applied to the place as a whole, and not individual organisations contained within it.

## **2. Finance**

2.1. Calculation of the resources attributable to the agreed outcomes to be scoped.

2.2. This work is currently underway. However, the governance to be applied to the application of an outcomes framework within a Care Alliance requires finalisation before it can be understood as to what the scope of work covers and as such, what is to be included in to a Care Alliance budgetary proposal.

## **3. Future Development**

3.1. The budget, once confirmed, will be utilised collectively by commissioners and providers within Sandwell to deliver the agreed priority areas.

3.2. The final version Outcomes Framework shall be operational from 1st April 2020 as a transition year.

- 3.3. It is intended that the three priority areas will be rolled out for a pilot period of two to three years, with the Outcomes Framework in situ ready for further rollout at the appropriate juncture.
- 3.4. Presentation of the outcomes framework to the Sandwell Care Alliance, in conjunction with the proposed financial resourcing envelope to allow the development of a Sandwell Care Alliance response plan.

#### 4. **RECOMMENDATIONS**

- 4.1. Members of the Sandwell Health and Wellbeing Board are asked to approve;
  - the structure and formatting of the co-produced Outcomes Framework
  - the 12 high level ambitions sitting within the three thematic areas of the framework
  - the 3 proposed priority areas