

Profile of Current Strategic Risk Scores

RED	4, 4c, 21a, 27, 40, 52
AMBER	6a, 6b, 22a, 38a, 42a, 48, 50, 53
GREEN	51

Summary Strategic Risk Register @ August 2019



Risk Ref	Risk Title and Description	Current risk score (Aug 2019)	Target risk score and date																																
<p>4 07/12</p>	<p>Children's Social Care</p> <p>If the council does not put in place robust arrangements and receive appropriate assurances to ensure that the Sandwell Children's Trust addresses the areas of poor or inconsistent performance, as outlined by Ofsted, with rigour and pace, then the council will fail in its responsibilities to:</p> <ul style="list-style-type: none"> • Safeguard vulnerable children • Promote and improve the outcomes of children in its care • Manage any adverse financial consequences arising from the failure to create favourable outcomes for children within the resources available to it • Improve the continued adverse affect on the council's reputation. <p>Risk owner – Lesley Hagger Cabinet Member – Councillor Underhill</p> <p>Ambitions impacted: 1, 2, 3, 4 and 5</p>	<p>12 (red)</p>	<p>8 (amber)</p> <p>Requires Improvement by 2020 Good by 2022</p>																																
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<p>4c 02/18</p>	<p>Demand for Children's Social Care</p> <p>If the rate of demand and pressures on children's social care (experienced nationally and locally) continue to increase at the same or at a higher rate than that experienced during 2017/18, then without a national funding solution and improved children's social care services, this will have a detrimental impact on the financial resilience of Sandwell Children's Trust</p> <p>Risk owner – Lesley Hagger Cabinet Member – Councillor Underhill and Councillor Ali</p> <p>Ambitions impacted: All Ambitions 1-10</p>	<p>16 (red)</p>	<p>12 (red)</p> <p>April 2020</p>																																
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<p>6a 10/07</p>	<p>Emergency Planning</p> <p>If the council does not put in place effective arrangements to plan and mitigate against national, regional or local emergencies as defined by Part 1 of the Civil Contingencies Act 2004 (CCA) then this will result in:</p> <ul style="list-style-type: none"> • Actual or anticipated failure to adequately protect vulnerable persons 	<p>8 (amber)</p>	<p>8* (amber)</p>																																

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	<ul style="list-style-type: none"> Failure to support the emergency services Loss of public confidence in the council Failure to fulfil Civil Contingencies Act responsibilities <p>Risk owner – Alison Knight Cabinet Member – Councillor Crompton</p> <p>Ambitions impacted: 2, 5, 10</p>	<table border="1"> <tr><td rowspan="5">Likelihood</td><td>4</td><td></td><td></td><td></td><td></td></tr> <tr><td>3</td><td></td><td></td><td></td><td></td></tr> <tr><td>2</td><td></td><td></td><td></td><td>8</td></tr> <tr><td>1</td><td></td><td></td><td></td><td></td></tr> <tr><td></td><td>1</td><td>2</td><td>3</td><td>4</td></tr> <tr><td colspan="6">Impact</td></tr> </table>	Likelihood	4					3					2				8	1						1	2	3	4	Impact						
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<p>6b 04/18</p>	<p>Business Continuity Management (BCM)</p> <p>If the council does not develop, review, monitor and test plans and capabilities (including the resilience of its supply chains and the power supply arrangements for the data centre at the council house) that seek to maintain the continuity of key functions in the event of an unplanned disruptive incident, then it will be unable to perform critical business functions which will impact the provision of council services and result in potential financial loss and loss of public confidence in the council.</p> <p>Risk owner – Alison Knight/ Alan Caddick Cabinet Member – Councillor Crompton</p> <p>Ambitions impacted: All Ambitions</p>	<p>9 (Amber)</p>	<p>6 (green)</p> <p>March 2020</p>																																
<p>21a 06/15</p>	<p>Compliance with the Data Protection Act 2018 (DPA 2018) and the General Data Protection Regulations (GDPR) and Freedom of Information Act 2000 (FOIA)</p> <p>If the council does not ensure it has a robust framework in place to comply with the DPA 2018 (which includes GDPR) or FOIA then it faces significant external action from the Information Commissioner’s Office for failing to undertake its statutory duties. Further, failing to comply will result in negative public reaction and reputational damage, significant monetary penalties, loss of confidence in the Council, loss of confidential data and potential legal action.</p> <p>Risk owner – Surjit Tour Cabinet Member – Councillor Ali</p> <p>Ambitions impacted: 5 and 10</p>	<p>12 (red)</p>	<p>8 (amber)</p> <p>March 2020</p>																																
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The 22a 01/16	CONTEST Whilst the national threat level remains 'severe' there is no known significant specific or particular threat for Sandwell. If the council does not work with partners to put in place suitable arrangements with the aim of preventing terrorism and radicalisation in Sandwell then it will be unable to effectively discharge its statutory duties. Risk owner – Alison Knight Cabinet Member – Councillor Crompton Ambitions impacted: 5	8 (amber)	8* (amber)																																
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27 06/09	Funding and Resource Allocation Local Government continues to operate in an uncertain financial environment arising from reducing central government funding, increasing demand for services and planned changes to the local government funding formula to be implemented in 2020. Failure to put in place the necessary processes and actions to manage these uncertainties may impact on our ability to deliver services to the people of Sandwell and our statutory responsibility to set a balanced budget. Risk owner – Darren Carter Cabinet Member – Councillor Ali Ambitions impacted: All Ambitions 1-10	12 (red)	8 (amber) Autumn 2020																																
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38a 03/18	Health and Social Care Reforms If appropriate arrangements are not made to effectively manage the implications and the impact of the health and social care reforms including the Social Care Green Paper and the change in delivery from acute / primary care to social care led intervention, then the outcomes for adult social care users will be adversely affected. Risk owner – Stuart Lackenby Cabinet Member – Councillor Shaeen Ambitions impacted: 2, 5, 7	8 (amber)	8* (amber)																																
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40 01/15	<p>School Place Planning</p> <p>If the Department for Education is unable to provide sufficient funding and if the council is unable to identify suitable solutions to schools' place planning and deliver these solutions on time and to scope then it will fail to discharge its statutory duties to provide sufficient school places.</p> <p>Risk owner – Lesley Hagger/ Chris Ward Cabinet Member – Councillor Underhill</p> <p>Ambitions impacted: 1, 3 and 4</p>	<p>12 (red)</p>	<p>8 (amber)</p> <p>April 2020</p>																																
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42a 02/17	<p>Cyber Security</p> <p>If the council does not have a co-ordinated approach and understanding of its existing cyber security controls or those available to it, together with an analysis of identifiable gaps, then this could expose the council to cyber-attack resulting in:</p> <ul style="list-style-type: none"> The inability of the council to deliver services, particularly critical services for a significant period of time The loss of corporate and sensitive personal data (including bank details) Enforcement action Significant financial loss and Reputational loss <p>Risk owner – Darren Carter Cabinet Member – Councillor Ali</p> <p>Ambitions impacted: 5, 10</p>	<p>8 (amber)</p>	<p>8 (amber)</p>																																
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48 07/17	<p>Vision 2030</p> <p>If the council does not put in place arrangements to monitor and assure itself of the delivery against its 2030 vision, then this will result in the Sandwell's ambitions and Vision 2030 not being met.</p> <p>Risk owner – David Stevens Cabinet Member – The Leader</p> <p>Ambitions impacted: All Ambitions 1-10</p>	<p>8 (amber)</p>	<p>8* (amber)</p>																																
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50 01/18	Commonwealth Games Aquatic Centre If the council fails to deliver this project to scope, timescales and cost, then this will result in significant reputational damage to the council. Risk owner – Alison Knight Cabinet member – Councillor Crompton Ambitions impacted: 2, 6, 8, 9, 10	8 (amber)	4 (green) April 2021																																	
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51 03/18	Peer Review Recommendations If the council does not accept, put arrangements in place and implement the recommendations made in the LGA Corporate Peer Review on a timely basis then this will not support the council's continuous improvement and have a significant negative reputational impact. Risk owner – David Stevens Cabinet member – The Leader Ambitions impacted: All Ambitions 1-10	6 (green)	6 (green) Achieved																																	
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52 05/18	Better Care Fund (BCF) and Public Health Grant If the government fails to confirm or extend grant funding for the Better Care Fund and for Public Health, then the council will be unable to discharge its key statutory functions in this respect. Risk owner – Stuart Lackenby Cabinet member – Councillor Shaeen Ambitions impacted: 2, 5, 10	12 (red)	4 (green) When longer term funding sources and levels confirmed																																	
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Risk Ref	Risk Title and Description	Current risk score (Aug 2019)	Target risk score and date																																		
53 04/18	<p>Business Management System</p> <p>If the appropriate project governance arrangements are not put in place to ensure that the project is delivered to time, scope and budget, then this may result in:</p> <ul style="list-style-type: none"> • The council's business system being unsupported • Inability to transform services that would enable processes to be more efficient • Non compliance/ misalignment with other council policies and projects such as Organisational development, the digital strategy, Work Place Vision and the IT transformation programme. <p>Risk Owner – Darren Carter Cabinet member – Councillor Ali</p> <p>Ambitions impacted: Ambition 10</p>	<p>8 (amber)</p>	<p>4 (green)</p> <p>December 2021</p>																																		
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* These are risks which are likely to remain amber over the medium term due to the nature of these risks and the continued uncertainties. As such these risks do not have target dates.