

## Minutes of the Sandwell Health and Wellbeing Board

**14<sup>th</sup> November 2019 at 4.30pm  
at Sandwell Council House, Oldbury**

### **Present:**

#### **Sandwell Metropolitan Borough Council (SMBC):**

Councillor Yvonne Davies	<b>(Chair)</b> Leader;
Councillor Farut Shaeen	Cabinet Member for Living Healthy Lives;
Councillor Joyce Underhill	Cabinet Member for Best Start in Life;
David Stevens	Interim Chief Executive;
Lesley Hagger	Executive Director – Children’s Services;
Stuart Lackenby	Director – Interim Adult Social Care;
Lisa McNally	Director – Public Health;

#### **Sandwell and West Birmingham Clinical Commissioning Group (CCG):**

Dr Ian Sykes	<b>(Vice Chair)</b> SWB CCG GP Representative;
Dr Priyanand Hallan	Primary Care Network GP Representative;

#### **Healthwatch Sandwell:**

John Taylor	Healthwatch Sandwell;
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#### **Sandwell Voluntary Sector Organisation:**

Mark Davis	Chief Executive;
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#### **Black Country Partnership Foundation Trust.**

Lesley Writtle	Chief Executive BCPFT;
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#### **In Attendance:**

Rachel Allchurch	HWB Project Officer SMBC;
Amy Harhoff	Director – Regeneration and Growth;
Alan Caddick	Director – Housing and Communities;
Chris Guest	Service Manager – Adults Social Care;
Rajinder Malhan	Complex Needs Officer;
Manesa Patel	Complex Needs Officer;

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### **Apologies:**

Councillor Rajbir Singh	Scrutiny Chair – Children’s Services and Education;
Dr Ayaz Ahmed	Primary Care Network GP Representative;
Frances Craven	Chief Executive SCT;
Matt Young	West Midlands Fire Service.
Councillor Elaine Giles	Scrutiny Chair – Health and Adults Social Care Scrutiny Board;
Councillor Joanne Hadley	Cabinet Member for Homes;
Toby Lewis	Chief Executive of Sandwell and West Birmingham Hospitals NHS Trust;
Richard Youds	Chief Superintendent WMP;
Sharon Liggins	Chief Officer SWB CCG;

### 38/19 **Minutes**

**Resolved** that the minutes of the meeting held on 19<sup>th</sup> September 2019 were confirmed as a correct record.

### **Main Discussion Items**

#### 39/19 **Homelessness and rough sleeping in Sandwell MBC**

The Health and Wellbeing Board received a presentation in respect of Homelessness and rough sleeping in Sandwell.

The Homeless Reduction Act 2017 took effect from April 2018 and introduced three major new duties:

- Assess all eligible applicants and agree an individual personal housing plan,
- To take reasonable steps to prevent homelessness,
- To relieve homelessness by helping the applicant to secure accommodation.

The Government’s rough sleepers’ strategy was published August 2018.

There had been a 42% increase in the number of rough sleepers in the region in 2018/19 – 420 recorded numbers;  
Recorded numbers in Sandwell were 14, four up on the previous

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year;

There were currently 59 caseloads and a major issue was people having no recourse to public funds, mainly EU national not exercising their treaty rights.

Since the start of the campaign 11 people had been housed within their own tenancies or in supported accommodation, two rough sleepers had signed their housing first tenancies. 11 people had been referred to housing first and were currently engaging. Four people were engaging with agencies to address drug and alcohol issues. Five rough sleepers with no recourse to public funds went through education and now had employment and accommodation. There had been a 30% drop in crime and aggressive street begging.

Housing First was the current provision for rough sleepers and Accord Housing Association had been awarded the contract to deliver the service in the borough.

It was proposed that moving forward a Homeless Forum would be established, a homelessness health needs audit be undertaken. A Clinical street nurse would be employed, and a Homeless Hub established. A requirement for more education and training for frontline staff to recognise the complex needs and a confidence in signposting had been identified.

From the comments and questions by members of the Health and Wellbeing Board the following responses were made and issues highlighted:-

- This was clearly a valuable piece of work which required further development;
- A high intensity user service was already being overseen by the red cross, so a further piece of work around understanding existing provision could be conducted
- A consideration for a systemised response to homelessness in Sandwell

**Resolved** that a further report be brought back to a future meeting of the Board following more robust development of a multi-agency, systematic response outline.

40/19

**Inclusive Economy and Community Wealth Building**

The Health and Wellbeing Board received an update on the scope and progress of the Council's approach to creating an inclusive economy and community wealth building project.

The Corporate Peer review in January 2018 recommended that a Regeneration and Skills strategy be developed and was assigned as a key priority to the Director – Regeneration and Growth.

An absence of a clear evidence base to understand performance and trends undermined the ability to develop a robust evidence based policy.

Sandwell was the third largest authority in the West Midlands and its productivity, employment rate skills, and income were below the national and regional averages.

An infrastructure plan of projects and an understanding of challenges was needed to face the future with confidence and clarity.

Sandwell was not receiving investment levels for an economy of this size. A Regeneration and Skills programme would address the challenge, however delivered in isolation it would not deliver the full benefits that a wider approach could.

Inclusive economies had been a key theme over recent years nationally and globally. A Regeneration only strategy may have limited the ability to consider the type of growth created and the social policy surrounding it to ensure inclusivity.

Sandwell inclusive economy would give everyone opportunity to contribute to growth, an ecosystem of different policy and investments drawn together into one programme to achieve a common goal.

The planned investment in Sandwell, such as the Metro Extension, the Aquatic Centre and the Midland Metropolitan Hospital had created a platform from which to generate greater prosperity across the borough in early 2020 has to be shaped in the right form so that it benefitted Sandwell residents.

The inclusive economy deal would require investment in social

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infrastructure such as family and early years support and tailored skills and training linked to the new investments and economic opportunities. Smart procurement with community wealth building at its heart would be a key tool in delivering this.

The Community Wealth Building project that had been launched in July would be a trail blazer initiative in assisting Sandwell to achieve a more inclusive economy.

Community Wealth Building sought to achieve five key principles.

1. Procurement – buying power of the Council and Partners to ensure that purchases were local where possible.
2. Employment – to ensure local people have more opportunity in respect to employment prospects and income.
3. Land and Assets – be used appropriately and for community use.
4. Financial Power – increase flows of investment within local economies by harnessing the wealth that exists locally.
5. Democratic Ownership of the Local Economy to enable wealth generated in a community stay local.

It was planned that Community Wealth Building would aim to launch firm proposals in January 2020 followed by the launch of Sandwell's inclusive Growth Deal in February 2020.

A number of consultation and engagement events had been undertaken and a voluntary sector workshop was due to take place in November.

From the comments and questions by members of the Health and Wellbeing Board the following responses were made and issues highlighted and noted:-

- Black Country Partnership Foundation Trust recruited locally from the area where possible.
- It was asked that partners be assisted with marketing and development and supplied with intelligence on local providers.
- Procurement should try to source local supplies where possible.
- Partners were asked to consider, that where possible, purchases made were within Sandwell or the West Midlands.

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**Resolved** that the Health and Wellbeing Board noted the content of the report and would consider any specific opportunities relevant to the Board.

### 41/19 **Sandwell Better Care Fund plan 2019-20**

The Board received an update on the progress of the Better Care Fund plan submission 2019/20.

The Better Care Fund integrated health and care services to enable people to manage their own health and wellbeing and live independently for as long as possible. It encouraged the Clinical Commissioning Group and local authority to pool budgets and agree an integrated spending plan.

The Better Care Fund was created to improve the lives of some of the most vulnerable people in society placing them at the centre of their care and support and offered opportunity for health and care partners to develop effective and sustainable services to meet the needs of local people.

Early indications from the regional NHS England team suggested that the plan would be recommended for approval.

The Sandwell Better Care Fund programme provided funding and protection for vital Adult Social Care services.

Achievements to date included being ranked number 1 nationally for Delayed Transfers of Care performance for May and August 2019 and being ranked number 2 nationally for Delayed Transfers of Care performance during the 2019/20 year to date.

The Better Care Fund priorities for 2019/20 specifically were:-

- Building the new Integrated Social Care and Health Centre on the Knowle site in Rowley Regis.
- Development of the community out of hospital care pathways to help vulnerable people to be cared for more effectively in the community to delay or avoid hospital admissions and facilitate early discharge from hospital as soon as medically fit.
- Making the approved Dementia Strategy a reality by implementing the commissioning plan.
- Establishing the Shared Care Record to enable health and

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social care professionals to access appropriate information to improve the care of local citizens.

- Define and deliver a new Community Offer to support people in Sandwell to stay well and be socially connected, to live independent lives and therefore reduce demand on formal health and social care services.

The Better Care Fund settlement for 2019/20 was £52 million, an increase of £7.4 million compared to 2018/19 total of £44.5 million.

The Better Care Fund team had undertaken a significant programme of engagement with communities and sought views on type of care and support.

Further public and stakeholder engagement events were planned in respect of the Joint Dementia Strategy.

From the comments and questions by members of the Health and Wellbeing Board the following responses were made and issues highlighted:-

- The Black Country Partnership Foundation Trust did not feel included and felt that they could be integrated into the model and asked to work to develop more involvement.
- Smoking and alcohol was a big issue to consider.
- A new app. to reduce alcohol use was being developed.

**Resolved** that the Health and Wellbeing noted the contents of the report.

### **For information and comment**

42/19

### **Chairs Correspondence and News**

The Chairs thanked members who had attended the Health and Wellbeing Board development day, feedback had been positive.

A number of key actions had been identified as follows:

- revisit and refresh the vision and purpose and ways of working of the Health and Wellbeing Board;
- to ensure that the Health and Wellbeing Board was leading the system;
- leadership included moving from transactional to a

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- transformational role;
- leading and fully embedded a person-centred approach across the system and one that was based on prevention and an asset-based approach;
- ensuring the Board was clear about its unique contribution and that it was greater than the sum of its parts. This would be achieved by focusing on a few key priorities;
- to agree how to translate vision into plans, and those plans into action. Must free up the Health and Wellbeing Board from simply noting reports and signing off papers;
- integrated information and advice to promote self-care;
- agree a mechanism to pool resources across health and social care to improve health in early years;
- prioritise improving outcomes in the physical and mental health of young people;
- determining and agreeing footprints to best address long term needs and service provision;
- reduce pollution and improve air quality;
- children's mental health;
- lead public participation;
- develop and promote service users and carer co-production of services across the system;
- a refresh of the Health and Wellbeing Strategy;

Another session would be arranged in 6 – 9 months' time to review progress.

### **Update on 4 Boards Chairs Meeting**

The chairs of the 4 statutory boards met last month and had agreed to improve joint working opportunities. The Partnership Protocol was being updated and would be shared in the New Year. A development session for the Chairs would be arranged early next year.

### **43/19 Board Forward Plan**

The Health and Wellbeing Project Officer outlined the matters which would be brought to the next meeting of the Board.

It was considered that the CAMHS transformation delivery update

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and the joint health and wellbeing strategy refresh should be deferred from the January meeting to allow further development.

### 44/19 **Date of Next Meeting**

**Resolved** that the next meeting of the Board be held at 4.30pm on 16<sup>th</sup> January 2020.

(Meeting ended at 6.15 pm)

Contact Officer: Shane Parkes Democratic Services Unit 0121 569 3910
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